REVELX	IDEATION	VALIDATION	SCALE-UP
INNOVATION PORTFOLIO MANAGEMENT FRAMEWORK	EXPLORATION DISCOVERY	EXTERNAL INTERNAL VALIDATION VALIDATION	LAUNCH ACCELERATE
	Exploration within strategic innovation themes Discovery of innovation opportunities	Validation of innovation opportunity with customers Validation of the business model viability	Launch of the innovation in the market Turn on the growth engines to scale the innovation
CRITERIA to be applied to approve passing of stage gate	 » Supporting the theme » Does it fit with us? » Do we have the resources? » Viability of solution options 	 * # of MVSs launched * Proven feasibility of the business model * # of pivots performed * Positive financial business case * Problem-Solution fit * Solution-Market fit 	 » Proof of traction in the market » Conversion rate » Cohort analysis performance » Customer lifetime value
DELIVERABLES to be produced	 » Long list of sinnovation ideas » Problem statements » Pitch or rationale for pursuing an idea » Opportunity assessment 	 » MVSs » Business model canvas » Proof of desirability and viability » Pivots identified » Market launch planning 	 » Cohort analysis » Business score card » Early assessment of acquisition costs » Growth strategy canvas