REVELX	IDEATION		VALIDATION		SCALE-UP	
INNOVATION PORTFOLIO MANAGEMENT FRAMEWORK	EXPLORATION	DISCOVERY	EXTERNAL VALIDATION	INTERNAL VALIDATION	LAUNCH	ACCELERATE
	Exploration within strategic innovation themes	Discovery of innovation opportunities	Validation of innovation opportunity with customers	Validation of the business model viability	Launch of the innovation in the market	Turn on the growth engines to scale the innovation
CRITERIA to be applied to approve passing of stage gate	» Supporting the theme» Does it fit with us?» Do we have the resources?	 » Clearly identified customer needs » Relevant 'problem worth solving' » Viability of solution options 	 * # of MVSs launched * # of pivots performed * Problem-Solution fit * Solution-Market fit 	 » Proven feasibility of the business model » Positive financial business case 	 » Proof of traction in the market » Conversion rate » Cohort analysis performance 	 » Revenue parameters (ARR/MRR) » Return on marketing spend » Customer lifetime value
DELIVERABLES to be produced	 » Long list of innovation ideas » Pitch or rationale for pursuing an idea 	» Personas to target» Problem statements» Opportunity assessment	» MVSs» Proof of desirability and viability» Pivots identified	 » Business model canvas » Proof of feasibility » Market launch planning 	 » Cohort analysis » Early assessment of acquisition costs » Scale up planning 	» Business score card» Hand-over plan» Growth strategy canvas